

State of Vermont
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Hearing Agenda Regarding Request for Approval Proposed Affiliation of Blue Cross and Blue Shield of Vermont and Blue Cross Blue Shield of Michigan Mutual Insurance Company

August 29, 2023

- 1. Call to Order – Hearing Officer**
 - a. Notice of Public Meeting and Recording/Transcription
- 2. Opening Statement – Hearing Officer**
 - a. Overview of Purpose of Hearing
- 3. Overview of Department Review Process**
 - a. Deputy Commissioner Brown
- 4. Presentation by Blue Cross and Blue Shield of Vermont (BCBSVT) (45 minutes)**
 - a. Don George, CEO; Ruth Greene, CFO; and Rebecca Heintz, General Counsel
- 5. Joint Presentation by BCBSVT and Blue Cross Blue Shield of Michigan Mutual Insurance Company (BCBSM) (30 minutes)**
 - a. [Lynda Rossi, BCBSM Executive VP, Strategy, Government and Public Affairs; Paul Mozak, BCBSM Executive VP and CFO]; and Don George
- 6. Public Comments ([TBD])**
 - a. As directed by the Commissioner or Hearing Officer,
- 7. Closing Statement – Hearing Officer**
- 8. Adjournment**

Accommodations are available for this meeting by request per the terms of the hearing notice in compliance with the Americans with Disabilities Act.
